Prysmian PowerLink Srl, Italy

Ostwind 1 CWA, German Baltic Sea

Duration: 5 years; Budget: € 800 M

Project description
Prysmian Group is the world leader in the energy cable systems industry. The project (€ 800 M, 5 years, EPCI) is about one of the biggest offshore wind farms in Germany, where remarkable stakeholders have been involved & specific EU strategic goals have been met. Prysmian was responsible for the submarine cable connections from the offshore park to the mainland power grid for 50Hz [East Germany Transmission System Operator]. Prysmian business is devoted to meet the ever-growing need for renewable and sustainable energy, ensuring the highest QHSE standard.

The Project resulted in a turn-around since all Prysmian project management team members changed after the project and applying for the award: we deployed skills, tools, and techniques able to meet the project requirements and exceed the Client expectations, especially compared to the current business standards.

5 biggest strengths indentified by PE Assessors
1. Processes and resources. A project management capability was created, which led to a very successful turn around of a doomed project, leading to an outstanding commercial result, early delivery and overall customer satisfaction.
2. Project results. The project was used as a means of transformation for the Prysmian organisation, from a matrix organisation to a project-based organisation, for the entire Prysmian Powerlink company.
3. People and purpose. The very experienced and adaptable project leadership (after the turn around) established project success and new ways of working, selected and supported by the company’s leadership.
4. Processes and resources. Integrating R&D, manufacturing, commissioning, handover and EPCI strengths have lead to a new future trend for the industry.
5. People and purpose. Recognising the need to have a close relationship with the client and relocating the team to facilitate that.
6. Project results. The amount of technical innovations created in the project, lead Prysmian into a position of being able to take on bigger and more complex projects.